

# Operations Planning Process - Stage 5 - Plan Review



DPKO & DFS/ ITS - *UN Peacekeeping PDT Standards, Specialized Training Material for Staff Officers 1<sup>st</sup> Edition 2011*



National  
Defence

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CANADIAN ARMY  
COMMAND AND STAFF  
COLLEGE



COLLÈGE DE COMMANDEMENT ET  
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CANADIENNE



Directorate of Military Training and Cooperation – Canada  
Direction de l'instruction et de la coopération militaire –  
Canada

## Supporting Staff Work

Staff Analysis  
Staff Checks & Estimates

Outline  
Support Plans

Detailed  
Analysis,  
Staff Checks  
& Estimates

Refined  
Support Plans

Detailed  
Analysis,  
Staff Checks  
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Detailed  
Support Plans

## The Operational Planning Process

### OPP Stage 1 – Initiation

Planning Data → Wng O

### OPP Stage 2 – Orientation

Review of Situation → Mission Analysis → Mission Analysis Brief  
Mission Analysis Brief → Supp Wng O → Mission Statement

### OPP Stage 3 – COA Development

COA Development → Information Brief → COA Comparison Wargame  
CONOPS → Decision Brief → COA Comparison Wargame  
Supp Wng O → Decision Brief  
COA Comparison Wargame → Synch Matrix Draft → DST Draft → HPTL Draft → EGM

### OPP Stage 4 – Plan Development

DST → Plan Wargame → ISTAR Plan  
Plan Wargame → Synch Matrix → Op O → HPTL → EGM

## Intelligence Preparation of the Battlespace

### IPB Step 1 – Define the Battlespace

AI Initial PIRs

### IPB Step 2 – Describe Battlespace Effects

Air Avenue of Approach Terra  
Wx Matrix Light Table

### IPB Step 3 – Evaluate the Threat

Enemy COA Draft ID Enemy CoG

### IPB Step 4 – Determine Threat COAs

Event Matrix Draft ISTAR Plan  
Enemy COA Detailed Updated HVTL

IPB Informs All Stages of the OPP

### OPP Stage 5 – Plan Review

Frag O CONPLAN

## Legend

Staff Process

Staff Product

Data

Comd Process

Comd Product

Process Flow

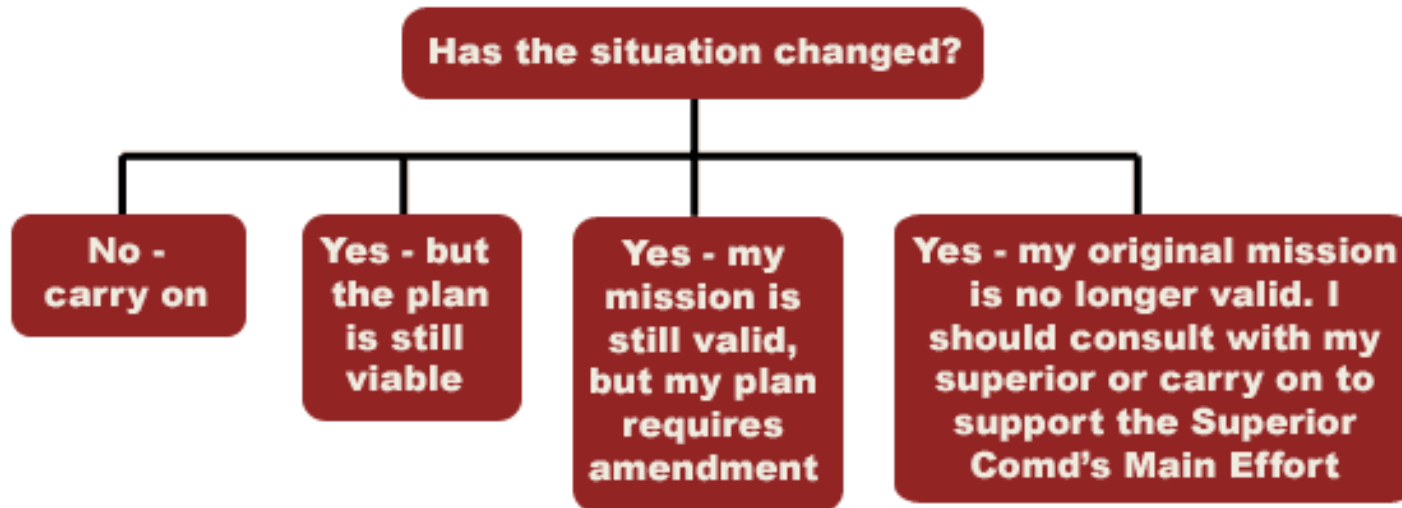
Next Task



# Purpose of Plan Review

- Is the plan relevant?
- Is the plan current?
- Does the plan address reality or the changing situation?





# Components of Plan Review

- Progress review
  - After the plan is actioned, it can be updated or changed by the (G3) if required
  - Staff must remain flexible
- Periodic review
  - Review of operational plans (OPLANS) and contingency plans (CONPLANS) brief to execution
  - Plan war game



# Products of Plan Review

- Fragmentary Orders (Frag Os)
  - Change plans
  - Execute
    - Branch plans
    - Sequel plans



# Role of Commander/Staff

- Role of commander in plan review
  - Identify requirements
  - Participate in new Operational Planning Process (OPP)
  - Approve new plans
- Role of the staff in plan review
  - Monitor current operations (G2, G3/35)
  - Plan adjustments (G5)
  - War game (G5)
  - Revisions (G5)





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# Questions?



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CONPLAN

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Staff  
Process

Staff  
Product

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Comd  
Process

Comd  
Product

Process  
Flow

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# Stages of Operational Planning

- Stage 1: Initiation
- Stage 2: Orientation (Mission Analysis (MA) Brief)
- Stage 3: Course of Action (COA) Development
  - Information Brief
  - COA Comparison War Game
  - Decision Brief
- Stage 4: Plan Development
  - Plan War Game = Order production
- Stage 5: Plan Review (Ongoing)



# Takeaways

- Logical
- Intuitive
- Collective
- Solves a problem
- War Gaming (COA and plan)
- Key deductions
- Key Tasks
- Unifying purpose



# Compare to other processes

- Canadian ( OPP)
- UK Seven Questions
- Australian Military Appreciation Planning Process
- Military Decision Making Process
- Joint Planning
- UN



# Next Steps

- OPP Cycle 2
  - Student run, DS enabled
  - D +150
  - Review Wng O 03
  - DS to issue new SAL



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